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5 **Abstract**

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7 *Index terms—*

8 **1 I. INTRODUCTION**

9 In the financial system, non-bank financial institutions (NBFIs) play a crucial dual role. In the service of the  
10 commercial banks, which have some gaps, they supplement their functions. However, they also put commercial  
11 banks in a position of competition, which makes them more responsive to client demands and efficient. Non-  
12 Bank financial organizations, finance businesses and consumers, investment banks, and others that deal with  
13 pensions and mutual funds exist in relatively mature notions. NBFIs provide advances and loans for a commercial  
14 organizations, farming, housing, and real estate.

15 They also underwrite or purchase securities and lease financing, buy and sell securities, invest in shares, stocks,  
16 bonds, or debentures, and reinvest in those securities.

17 There are now 35 NBFI's, the first of which was opened in 1981. Out of the total number of NBFIs, 19  
18 were established by private domestic enterprises, 13 through joint ventures, 2 were entirely under government  
19 supervision, and one is a branch of the state-owned commercial bank (SOCB). There were 277 branches of the  
20 24 NBFIs in FY 2021, with assets totaling BDT 914.3 billion. Bangladesh has achieved remarkable progress  
21 in financial diversification, asset growth, NBFI numbers, area coverage, and account holder numbers. Despite  
22 significant progress, NBFI's face several challenges, including rising lending rates, rising NPL levels, higher  
23 interest spreads, credit concentration in trading and business, and reduced investment in the social sector.

24 The evaluation of NBFI's performance would enable them to carry out their responsibilities while also  
25 contributing to improving of NBFI's performance in Bangladesh. Even though several performance studies  
26 of the performance of NBFI's have been conducted in advanced industrial, emerging, and developing countries,  
27 Bangladesh has seen only a small number of these studies. A non-parametric data envelopment analysis (DEA)  
28 method is used in this work to empirically investigate the performance of Bangladeshi NBFI's in terms of technical,  
29 pure technical, and scale efficiency from 2016 to 2021.

30 The article has two goals: first, it examines the efficiency performance of Bangladeshi NBFI's from 2016  
31 to 2021, and second, it offers policy recommendations for improving NBFI performance in Bangladesh. The  
32 remainder of the paper has the following structure: The second section covered a literature review. The third  
33 section of this paper focuses on methodology, while the fourth section looks at the results of overall technical, pure  
34 technical, and scale efficiency findings. The fifth section illustrates the comparative effectiveness of NBFIs, while  
35 the sixth section describes policy options. The seventh section focuses on the conclusions and recommendations.

36 **2 II. LITERATURE REVIEW**

37 In Bangladesh, conventional financial institutions like banks have been the subject of numerous efficiency studies,  
38 but there is a shortage of information on non-banking businesses. There are still gaps in the efficiency study of  
39 non-bank institutions in Bangladesh. Due to the importance of studies, we evaluated the efficiency of non-bank  
40 institutions in Bangladesh in this study.

41 The paper "Performance Analysis of non-banking finance companies using two-stage data envelopment  
42 analysis" by Dutta, Jain, and Gupta (2020) aims to evaluate the performance of non-banking finance companies  
43 (NBFCs) in India using two-stage data envelopment analysis (DEA). The authors have collected financial data  
44 on NBFCs from 2011-2019. In the first stage, the study examines the input/output efficiency of the NBFCs  
45 using traditional DEA models. In the second stage, the study explores the impact of environmental factors on  
46 the efficiency scores of NBFCs using a Tobit regression model. The authors' findings reveal that the average

## 5 DATA AND VARIABLES

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47 efficiency score of the NBFCs is relatively low, indicating significant inefficiencies in their operations. Further  
48 analysis using Tobit regression shows that macroeconomic factors such as inflation, GDP growth, and market  
49 concentration significantly affect the efficiency of NBFCs.

50 A data envelopment analysis" by Sharma, Rastogi, and Gupta (2020) examines the financial efficiency of Non-  
51 Banking Financial Companies-Microfinance Institutions (NBFC-MFIs) in India using data envelopment analysis  
52 (DEA). The authors collected financial data of NBFC-MFIs from the Indian Microfinance Pulse database for  
53 2014-2018. The study aims to evaluate the technical efficiency, pure technical efficiency, and scale efficiency  
54 of the NBFC-MFIs. The authors' findings reveal that the average technical efficiency score of NBFC-MFIs  
55 is relatively low, indicating significant inefficiencies in their operations. Further analysis shows that the pure  
56 technical efficiency score is lower than the technical efficiency score, meaning that there is scope for improvement  
57 in managerial and operational practices. The authors also found that the scale efficiency of NBFC-MFIs is high,  
58 suggesting that they are operating at an optimal scale.

59 In "The efficiency of non-bank financial institutions: empirical evidence from Malaysia" (2006), Sufian  
60 investigates the technical efficiency of non-bank financial institutions (NBFIs) in Malaysia using data envelopment  
61 analysis (DEA). The study uses panel data covering 1998-2002 and includes 17 NBFIs. The results reveal that the  
62 average technical efficiency of NBFIs in Malaysia is low, indicating significant inefficiencies in their operations.  
63 The study also finds that small NBFIs are more efficient than larger ones, and the efficiency of NBFIs is positively  
64 related to their profitability. Moreover, the study finds that NBFIs that are more specialized in their operations  
65 tend to be more efficient than those that are more diversified. The study concludes that the Malaysian NBFIs'  
66 overall efficiency can be improved by increasing their scale of operations, adopting specialized functions, and  
67 improving their managerial and operational practices.

68 The profitability of businesses in Bangladesh's non-banking financial institutions (NBFIs) from 2005 to 2014 is  
69 examined by Mazumder, M. A. (2015). The findings show that profitability indicators affect net profit, but total  
70 assets, total equity, and operating income have a discernible influence on the profitability of Bangladesh's non-  
71 banking sector. Total assets are one of the most straightforward metrics for assessing the financial soundness of  
72 financial organizations. Almost all independent and dependent variables have strong positive associations, except  
73 operating costs. Except for total liabilities, term London Journal of Research in Management and Business 2  
74 deposits, and operating expenses, almost every element has a positive effect. Debnath, G. C., Rahman, S. N., &  
75 Akhter, S. (2011) compares and analyze the liquidity positions of a few chosen non-bank financial organizations  
76 in Bangladesh from 2011 to 2015. The analysis considered the five NBFIs' places in terms of liquidity over the  
77 short and long terms according to maturity. We concluded from the complete investigation that all the chosen  
78 financial institutions have a positive and improving overall liquidity situation. However, the rate of liquidity  
79 expansion varies. Based on analysis, a significant portion of the company's short term liquidity is negative.

## 80 3 III. DEA Methodology

81 Data Envelopment Analysis was introduced in 1978 by Charnes, Cooper, and Rhodes. (DEA). The DEA  
82 maintains that returns to scale are constant. DEA is a non-parametric linear programming model that seeks to  
83 improve the effectiveness of each decision-making unit by optimizing its weighted output/input ratio (DMU). The  
84 efficacy of various input and output orientations was evaluated. According to Banker et al.'s assumptions, Scale  
85 efficiency (SE) and pure technological efficiency (PTE) are the outcomes of two components. The DEA gives  
86 various weights to the input and output of companies to maximize efficiency in contrast to other companies. Each  
87 unit is given a score, with one being the most effective and ranging from zero to one. The CCR model assumes the  
88 production function has constant returns-to-scale (CRS). The CCR model's objective score is technical efficiency  
89 (TE).

90 Consider that two DMUs require evaluation. Like DMU  $r$ , which requires  $X_{ir}$  quantities of input and  
91 generates  $X_{jr}$  volumes of output, each requires a different amount of input and yields a distinct volume of output.  
92 It is necessary that each DMU's have at least one positive input and output value, and it is anticipated that none  
93 of these values will be negative. The CCR model aims to maximize the weighted output to the weighted input  
94 ratio for the NBFIs under consideration. The objective function is maximized for NBFIs under the restriction  
95 that no other NBFIs in the sample may attain unit efficiency by utilizing the same weights. As a result, the  
96 objective function is: Here,  $j = j$  th output,  $j = 1, \dots, l$ ;  $i = i$  th input,  $i = 1, \dots, k$ ;  $r = 1, a$   $r =$  an objective  
97 measure of efficiency for  $r$  th ;  $Y_{jr}$  is the amount of output,  $X_{ir}$  is the amount of input, The input weight is  $V_{i,r}$ ,  
98  $i$ , the number of NBFIs is  $S$ , the number of outcomes is  $l$ , and the number of inputs is  $k$ .

## 99 4 The CRS Model

100 By limiting the denominator of the target function to unity, the least issue can be simplified to a linear program.  
101 Thus, linear programming takes the following structure:

## 102 5 Data and Variables

103 The production strategy and the intermediate approach are widely used to choose the input and output and  
104 compute various efficiency scores in scenarios mentioned in the literature. Technical inefficiency is 21 percent in  
105 BD Finance and 31 percent in National Housing, based on technical efficiency of 0.79 and 0.69 for BD Finance

106 and National Housing, respectively. Technical inefficiency is 17% and 9%, respectively, for BD Finance PTE  
107 and SE, which are 0.83 and 0.91, respectively. The national housing PTE and SE scores are simultaneously  
108 0.86 and 0.77, indicating that 23% of inefficiency is due to scale inefficiency and 14% is due to pure technical  
109 inefficiency. Regarding efficiency scores, United Capital and Lanka Bangla Finance are ranked Tenth and Twelfth,  
110 respectively. United Capital's and Lanka Bangla's technical efficiencies of 0.65 and 0.66, respectively, represent  
111 technological inefficiencies of 34% and 35%. When the scale efficiency of two companies is compared, Lanka  
112 Bangla has an 8% inefficiency and United Capital has a 20% inefficiency.

## 113 **6 Returns to Scale (RTS) of Non-bank Financial Institution**

114 Among the NBFIs in the sample, ICB, GSP, IDCOL, and Fareast Finance exhibit continuous returns to scale  
115 (CRS) across the 2016-2021 study period, indicating that they are operating at maximum efficiency. It is  
116 impossible to adjust the production scale without diminishing effectiveness. The fact that IDLC runs at its  
117 optimal or most productive scale in 2020 and 2021 suggests that scale reduction might have enhanced efficiency  
118 during these periods. The fact that Lankabangla shows DRS from 2016 to 2019 and IRS from 2020 to 2021  
119 suggests that it may have adjusted its production scale to be more productive from ??016

## 120 **7 V. COMPARISON OF THE EFFICIENCY OF NBFIS**

121 The graph reveals that in 2016, the overall technical efficiency average was 0.95, which representing 5% inefficiency.  
122 Efficiency scores improved at a constant rate of 0.97 from 2017 to 2019, showing 3% inefficiency. In the years  
123 2020 and 2021, the technical efficiency score dropped to 0.57 and 0.54, respectively, reflecting inefficiencies of  
124 43% and 46%. This indicates that the COVID-19 pandemic's effects prevented NBFIs from using their creative  
125 management abilities to manage the organization's resources and maintain production.

## 126 **8 VI. POLICY OPTIONS**

127 The study on the efficiency of NBFIs suggests that those with scale inefficiencies, rather than pure technical  
128 inefficiency, should focus on enhancing their management performance to enhance their technical efficiency.  
129 According to the NBFIs, to improve technological efficiency, DRS must either reduce output or diversify its  
130 product line. IRS, on the other hand, demonstrates a need to increase production capacity. As a result, while  
131 overseeing a variety of financial items, the company's management verified 100% technological efficiency.

## 132 **9 VII. CONCLUSION**

133 The contribution of non-banking financial institutions (NBFIs) in Bangladesh is crucial for economic growth.  
134 Over time, NBFIs' influence on Bangladesh's financial industry has increased along with that of the conventional  
135 banking sector. The challenge posed by NBFIs to the traditional banking sector is growing. NBFIs have  
136 remarkably aided financial inclusion and made progress in closing the credit gap for retail consumers in  
137 Bangladesh's underserved and unbanked areas. NBFIs play a significant role in delivering a range of consumer  
138 services and bridging the financial services supply and demand gap for those needing loans.

139 Our metrics evaluate the operational effectiveness and scale economies of 17 NBFIs operating in Bangladesh.  
140 This analysis reveals that only ICB, GSP, IDCOL, and Fareast Finance received scores of one, indicating excellent  
141 efficiency in the three categories of technical efficiency, pure technical efficiency, and scale efficiency. Throughout  
142 the period, Lanka-Bangla Finance, United Finance, and National Housing have all consistently been inefficient  
143 NBFIs. The findings make it evident that the technical inefficiency in Bangladesh's non-bank financial institution  
144 industry is a result of poor input utilization, including managerial and scale inefficiencies, as well as inability to  
145 work at their maximum capabilities. Policymakers should take measures to increase the size and effectiveness  
146 of the non-bank financial sector to expand the financial sector of Bangladesh. Regulatory agencies should take  
147 extra precautions in order to improve efficiency through economies of scale. Future research may assess how  
148 information technology (IT) impacts NBFI performance in Bangladesh. <sup>1</sup>

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<sup>1</sup> Measuring Efficiency of Non-Bank Financial Institutions in Bangladesh: A Non-Parametric Data Envelope Approach



Figure 1:  $J = 1$  ,



Figure 2:



Figure 3:

According to N. & Humphrey, D. B. (1997), both strategies are inefficient since they disregard multiple roles. Intervention of resources and inputs like labor and capital, Many authors, like Sathye, M. (2001), Neal, P. (2004), and others, employ the production approach. Mokhtar, et al. (2008) and Bhattacharya, et al. (2013) employ an intermediation strategy. Most of the empirical studies follow the intermediation method, which uses input and output variables to calculate the numerous efficiency results for different NBFI's.

London  
The current study has chosen 17 non-bank financial companies from Bangladesh for 2016-2021. Total de-

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Phoenix	TE 0.98	0.94	1	0.35	0.39	0.7
	PTE 1	1	1	0.35	0.38	0.7
	SE 0.98	0.94	1	1	1	0.9
Prime finance	TE 1	1	1	1	0.75	0.9
	PTE 1	1	1	1	0.93	0.9
	SE 1	1	1	1	0.81	0.9
DBH	TE 1	1	0.99	1	0.57	0.41
	PTE 1	1	1	1	0.60	0.44
	SE 1	1	0.99	1	0.95	0.94
IPDC	TE 0.80	0.96	0.93	0.34	0.28	0.7
	PTE 0.88	1	0.97	0.34	0.28	0.7
	SE 0.92	0.96	0.96	0.99	1	0.9

Source:

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considered output variables. For each millions of Bangladeshi Taka are used measurement. We used balance panel their annual reports for 2016-2021. The Berger, A.

#### IV. RESULTS AND FINDINGS

The study's results are presented in Table 1 showing the technical efficiency (TE), partial technical efficiency (PTE), and scale efficiency (SE) scores for the 17 non-bank financial institutions sampled from 2016 to 2021. The results indicate that only four NBFI's, ICB, GSP, IDCOL, and Fareast Finance, perfect scores of 1 in all three categories suggesting that they are efficiently managed resources and production scale. However,

Figure 4: Table 1 :

## 9 VII. CONCLUSION

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London Journal of Research in Management and Business	RTS ICB IDLC	2016	2017	2018	2019	2020	Crs	2021
GSP	Crs	Crs	Crs	Crs	Crs	Crs	Crs	Crs
Lanka Bangla	Drs	Drs	Drs	Drs	Irs	Irs	Irs	Irs
Phoenix	Drs	Crs	Drs	Crs	Irs	Irs	Irs	Irs
Prime Finance	Crs	Crs	Crs	Crs	Crs	Crs	Irs	Irs
DBH	Drs	Crs	Drs	Crs	Irs	Irs	Irs	Irs
IPDC	Irs	Drs	Drs	Drs	Drs	Drs	Irs	Irs
United Finance	Irs	Irs	Irs	Irs	Irs	Irs	Irs	Irs
Union Capital	Crs	Crs	Crs	Irs	Irs	Irs	Irs	Irs
IDCOL	Crs	Crs	Crs	Crs	Crs	Crs	Crs	Crs
National Housing	Irs	Irs	Irs	Irs	Irs	Irs	Irs	Irs
Midas Finance	Drs	Irs	Irs	Irs	Irs	Irs	Irs	Irs
First Finance	Crs	Crs	Crs	Crs	Irs	Irs	Irs	Irs
BD Finance	Crs	Crs	Crs	Crs	Irs	Irs	Irs	Irs

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Figure 5: Table 2 :

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