

CrossRef DOI of original article:

1 Entropy Change in Management, Ecology and Sociology

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3 *Received: 1 January 1970 Accepted: 1 January 1970 Published: 1 January 1970*

4

5 **Abstract**

6 Scan to know paper details and author's profile

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8 *Index terms—*

9 **1 I. INTRODUCTION**

10 As in life and science, entropy is inevitable in any system. Entropy, as a new world view [1], also governs the
11 system's evolution and human development.

12 So far, general people have believed that entropy must increase in isolated systems. But, its preconditions are:

13 (1) Various internal interactions in the system must be neglected, i.e., it has the statistical independence [2]
14 and the additivity of entropy. (2) They must be thermal equilibrium systems. We proposed that if interactions
15 exist among various subsystems of an isolated system, in which entropy decrease is possible [3,4]. They include
16 physics [5][6][7][8][9], chemistry [10][11][12], astronomy [13][14][15], geoscience [16], biology [17][18][19], and social
17 sciences [20][21][22]. An isolated system may form a self-organized structure with lower entropy for these cases of
18 attractive processes, internal energy, system entropy, nonlinear interactions, etc. Some possible entropy decreases
19 are calculated quantitatively [5,8]. We proposed quantitatively a total formula of the entropy change for the
20 universal evolution of any natural and social systems. As long as we break through the bondage of the second
21 law of thermodynamics, the rich and complex world is full of examples of entropy decrease [9,22]. In this paper,
22 we research possible entropy decrease in management, ecology, sociology, and so on.

23 **2 II. ENTROPY CHANGE IN MANAGEMENT**

24 Management is defined as the process of administering and controlling the organization, and its nature, type,
25 structure, and size. It is an act of creating and maintaining such a system in which the members of the organization
26 can work together, and achieve the objectives efficiently and effectively. Management acts as a guide to a group
27 of people working in the organization and coordinating their efforts, towards the attainment of the common
28 objective [23]. This is a classical internal interaction in isolated systems.

29 In other words, this is concerned with optimally using the 5M's, i.e., men, machine, material, money, and
30 methods. This is possible only when there are proper direction, coordination, and integration of activities, and
31 achieve the desired results.

32 **3 London Journal of Research in Humanities and Social Sci- 33 ences**

34 Characteristics of management include: 1. Universal nature. 2. Goal-oriented, every organization is set up with
35 a predetermined objective and management helps to reach those goals. 3. Continuous process tends to persist
36 the organization exists, and requires that the organization is production, human resource, finance or marketing.
37 This is a nonequilibrium dynamic process. 4. Multi-dimensional. 5. Group activity, every member has different
38 needs, expectations, and beliefs, and joins other motives, but after becoming a part of the organization, they
39 must work to achieve the same goal. It requires supervision, teamwork, and coordination. It is also the classical
40 internal interaction in an isolated organization. 6. Dynamic function: An organization exists in a business
41 environment that has various factors like social, political, legal, technological, and economic. A slight change
42 of these factors will affect the organization's growth and performance. It is also the nonequilibrium dynamic
43 process. 7. Management can form supernatural force. This force is the internal attraction to create an orderly

7 III. ENTROPY CHANGE IN ECOLOGY AND BIOLOGY

44 party, i.e., unity is strength. More generally, order is power, knowledge is power, and reason is power. These
45 characteristics are represented by Fig. ???. They are all for system order with entropy decrease.

46 4 Fig. 1: Management and its characteristics

47 Precisely, all the functions, activities, and processes of the organization are interconnected to one another. And
48 it is the task of the management to bring them together in such a way that they help reach the intended result.
49 Leadership has different levels. They form some fractal structures. Top-level management is responsible for
50 defining the objectives, and formulating plans, strategies, and policies.

51 Based on the thermodynamic entropy of physics, Chappell and Dewey define the entropy of hierarchical
52 organizations. It measures and calculates the order within an organizational structure [24]. It might classify
53 systems designed for specific functions and indicate when an optimal system has been achieved.

54 In a world where entropy has become the order of the day, leadership becomes even more central to
55 organizational transformation. Leaders should devote their attention, focus, skills, techniques, efforts, and values
56 toward eradicating entropy in organizations or at least reducing it where possible. Entropy change can be positive
57 and negative, and positive change renders the organization chaotic, complex, and extinction. There is a need to
58 focus leadership potential on managing entropy in organizations.

59 Ercetin and Acikalin proposed that Lead-Entropy as a combination of leadership and entropy. It is assumed
60 that a leadership paradigm, leadership traits, functions, skills, and techniques are directed toward reducing or
61 eradicating London Journal of Research in Humanities and Social Sciences 40 organizational entropy as a modus
62 operandi. This subject is of paramount importance consequent to contemporary trends in organizations [25].

63 In the McKinsey 7S model [26], structure, strategy, system, skills, style, and staff are all internal relations,
64 then shared values are results. For the core technology and confidential information, management must be an
65 isolated system.

66 One thing that creates chaos, complexity, and uncertainty in organizations can be entropy. Leader's behaviors
67 become an important issue, and are also internal interactions in organization. Such research efforts have been
68 pivotal to exploring the key dimensions of entropy and its intricate implications for various social and scientific
69 phenomena.

70 M. Sanchez, et al., researched the four principles of change management, and the five principles of change
71 management, which include: 1. Change must be human-centered. 2. Today's businesses are digital-first. 3.
72 Lead from the top. 4. Support from the bottom. 5. Constantly improve. From the classical perspective, the
73 humanistic perspective of Follett-Barnard, to the human-resources perspective, and the behavioral sciences these
74 approaches are all internal interactions.

75 Daft and Marcic discussed plan, policy, tissue, structure, control, motivation of management process [27].
76 They and feedback, merger, focus, learning, train are all internal regulations and interactions to achieve more
77 ordered, more efficient, competitive, and better survive and develop. The organizational behavior dynamics is
78 more clear research interactions in the system [27], and improving the attitude can promote unity within the
79 system, and have more prominent competitiveness.

80 In a word, it is natural for things to become disorganized with entropy increase. Management's key is to
81 change this natural tendency and build the best system with an entropy decrease, and the group forms a new
82 competitive advantage. It is the thermodynamic meaning of management.

83 5 P.F. Drucker published a well-known book

84 Management Challenges for the 21st Century [28], one of which is information, i.e., entropy. From early a proper
85 form of organization and an appropriate way of managing to a new paradigm, in which management is the
86 leader. The goal is to give full play to and make use of everyone's advantages and knowledge, and improve the
87 productivity of knowledge personnel. The self-management is based on internal regulation and interaction, and
88 is through the coordination organization's existing resources (this is an isolated system), and obtain an effective
89 result.

90 One of the primary purposes of normative management is to achieve increasing order and reduction disorder
91 with entropy decrease through regulation and interaction in the system after the natural entropy increase. This
92 is consistent with Fig. 2.

93 So long as different entropy states exist for any system, entropy must decreases in the transformation process
94 from a higher entropy state to a lower entropy state (in Fig. 2 from A to B), for example, from disorder to
95 order, from war to peace, and so on [7,21]. If this system is isolated, it will correct and develop the second law
96 of thermodynamics.

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99 7 III. ENTROPY CHANGE IN ECOLOGY AND BIOLOGY

100 Ecology studies organisms and how they interact with the environment around them. Ecologists study the
101 relations between living things and their habitats, and observe all forms of life and their ecosystems of our world.

102 Ecology is closely related to the rise and fall of human society. We proposed the nonlinear whole ecology and
103 its four basic rules [29]. Entropy plays an essential role in ecological economics, and the cycle of resources and the
104 general recycling economy cannot be a single increase process of entropy. We researched possible entropy decrease.
105 To achieve sustainable development, society must realize the recycling economy. We studied the applications of
106 hypercycle in ecology and corresponding equations of ecosystem. The critical factor in the cycle is the conversion
107 of waste. We proposed the talent ecology, which studies the relations between talent and circumstances (esp., the
108 social circumstances), and searched its three basic principles. The base of talent is education. The mechanism
109 of academic development is freedom.

110 The aim is innovation. The talent ecology must encourage intellectual diversity. The structure-function-result
111 mode of the ecosystem is proposed. We discussed the recycling ecosystem of traditional Chinese agriculture and
112 Chinese cultural-social ecology.

113 Various complex biological systems provide rich platform for study of entropy decrease [17,18]. In biology
114 and neuroscience, the permeable membrane, the molecular motor, etc., are all some internal interactions. These
115 and physiology, psychology, and Qigong and various practices are related to order states with entropy decrease.
116 Darwinian evolution and mutual help seem to conflict each other. But, since the second law of London Journal
117 of Research in Humanities and Social Sciences thermodynamics is based on isolated-equilibrium systems, it is
118 constrained. In essence, the most systems in the universe and nature are constantly changing and evolving with
119 "life". Based on biophysics we researched coevolution from thermodynamics and entropy by a unified method. Let
120 the decrement of entropy of subsystem A is a set of its elements , which may include various internal interactions,
121 and cooperation and complement each other, so that entropy may be decreased. It includes self-evolution,
122 competition with each other, etc. Development may combine self-optimization and self-organization. Brain
123 control of the body is the most typical of internal interaction. No one would think that this only leads an entropy
124 increase. We discussed biological synergetics, ecosystems, and sustainable development. Cooperationcompetition
125 is a common phenomenon in the ecosystem. Coevolution is the more general evolution-development law of
126 biological and active systems. It can unify natural competition and mutual help in ecology, and is an essential
127 model for human development direction [19].

128 During sleep and hibernation people or animals as individuals may through internal regulation reduce
129 metabolism with entropy decrease.

130 In the animal world, unity and cooperation are strengths, for example, the cooperative hunting of animals. It
131 corresponds to the mutual help theory, which reaches the competitive advantage [19]. Lotka-Volterra equations
132 in ecology describe the period change, corresponding entropy period change. It is impossible to increase the
133 entropy forever.

134 The thermodynamic meaning for the naturally formed ecosystem is through interaction and regulation within
135 the system to reach the dynamic balance, order, and entropy decrease. For artificially intervened ecosystem
136 this is also the same, for example, in national parks. Traditional Chinese agriculture forms a typical recycling
137 ecosystem, and sustainable development.

138 8 IV. ENTROPY CHANGE IN SOCIOLOGY

139 Sociology studies human social relationships. Its subject is diverse, from crime to religion, from the family to
140 the state, from social stability to radical change in whole societies. These relationships are usually some internal
141 interactions. From the solidarity of Durkheim, the association of Simmel, to the structural functionalism of
142 Parsons and Merton, which focuses on the structures of society and their functional significance for other forms,
143 they and exchange theory are all various internal interactions in the social systems [30]. Integration requires that
144 a system regulates the interrelationship of its component parts. The micro-social order and a more integrative
145 exchange theory are discussed [30].

146 Balch researched hierarchic social entropy for an information-theoretic measure of robot group diversity [31].
147 Stepanic, et al., examined an approach to a quantitative description of social systems based on thermodynamic
148 formalism [32].

149 Stepanic, et al., described social systems using social free energy and social entropy [33]. Bailey discussed
150 social entropy theory and its application of nonequilibrium thermodynamics in human ecology and living systems
151 theory, and discussed living systems theory and social entropy theory [34].

152 We discuss generally the four variables and the eight aspects in social physics, and search social thermodynamics
153 and the five fundamental laws of social complex systems, whose second law is extensive entropy S change law:
154 $S=klnW$, where W is the number of possible states of all elements in this system. The extensive entropy is
155 connected with the adequate free energy. Usually it increases in an isolated system, but it may decrease with
156 internal interactions or for an open system.

157 Humanity as an inseparable whole on the Earth possesses a common environment and benefits.

158 Based on the inseparability and correlativity of the social systems, we proposed the nonlinear whole sociology
159 and the four fundamental laws [35]: First law: The inseparability always exists among different organizations,
160 structures, functions, and levels within various social systems, which determines the globality of the social
161 systems.London

162 Second law: Many main characteristics, for example, self-organization and self-adjustment of social system are

163 produced from some special structures of complex subsystems. From this theory the interaction and nonlinearity
164 exist necessarily. It includes fractal structures and chaos, etc.

165 Third law: From a microscopic community, city, the clime to a nation and country, various social systems of
166 different levels possess totality and nonlinearity. Their diversity and complexity originate from various nonlinear
167 interactions.

168 Fourth law: A fundamental property of any social system as an open system is that this system and its
169 environment (for example, nature, geography, polity, culture, etc., and other social systems) must be a whole. It
170 corresponds to a generalized metabolism. Usual environment is regarded as a boundary condition of the system,
171 but it and the social systems often have various nonlinear relations.

172 In modern and postmodern sociological theory [36,37], systems theory, network theory, the globalization
173 theory are whole theories. In contrast, structural functionalism, neofunctionalism, conflict theory, structuralism,
174 poststructuralism, existentialism, and symbolic interactionism, etc., are inevitably nonlinear theories. The
175 totality and the nonlinearity are two primary social characteristics. They are closely related. Because of the
176 complexity, inseparability, and correlativity of the social systems, their description must apply the nonlinear
177 theory with the interaction terms. Reversibly, if there is no totality, any society cannot be formed. Single people
178 are not a society. Without nonlinear interaction, the system cannot create a social structure. Even the gregarious
179 animal forms also a whole nonlinear society.

180 We researched possible unification of some ideal social sciences. The science of law should be based on ethics.
181 Ethics is based on anthropology.

182 Politics should be found on the science of law. The ideal sociology and economics should be based on ethics.
183 Various outstanding social sciences should be based on anthropology, in particular, social anthropology and
184 culture anthropology. Further, differences between different nations must exist for some specific rules in social
185 sciences. Therefore, we should study universality and particularity in social sciences simultaneously [38].

186 In a word, the rule of law is more orderly than the no rule of law. Many social sciences are designed to develop
187 the order of various social systems.

188 9 V. SUMMARY

189 The development history of human society is not consistently declining and pessimistic. Throughout the history
190 of the world, order and disorder, war and peace usually alternate (Fig. 2). Through scientific management and
191 control, ecology and human society can be entropy decrease.

192 Management is a typical mode, which and ecology and sociology can be all through internal adjustments and
193 interactions to achieve more orderly, more efficient, better competitive and better survival and development.
194 These systems have some constant evolutions and try to reach optimization processes with order and entropy
195 decrease.

196 Strictly isolated systems do not exist because gravity always exists, in which celestial evolutions and simulations
197 prove many phenomena of entropy decrease [15]. However, a galaxy may be considered as an isolated system
198 [39]. The Earth can be approximated as an isolated system, and many systems in nature and human society
199 exist as isolated systems at some stages. Moreover, one of the primary purposes of learning is to improve your
200 reason so that you can handle things in more orderly way. For this purpose, Maslow's psychology proposed the
201 well-known hierarchy of needs theory [40]. This is further simplified by the ERG theory of Clayton Alderfer.

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203 Entropy Change in Management, Ecology and Sociology humankind, innovative education must be fully
204 emphasized. It corresponds to talent ecology [29], which is based on the learning process and innovation.
205 Communication and dialogue in a system may form new creativity. ChatGTP is also constantly improving
206 himself in the learning.

207 In a word, many natural-social systems can never increase entropy forever. We researched many phenomena
208 of entropy decrease in natural science [3][4][5][6][7][8][9][10][11][12][13][14][15][16][17][18][19]. Further, some social
209 sciences and human society are the nonequilibrium dynamic processes, which are usually accompanied by order
210 and entropy decrease. Even in an interval they can be an isolated system. ¹

¹ Entropy Change in Management, Ecology and Sociology



Figure 1: Fig. 2 :



Figure 2: 8 |

Figure 3:

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